



NewTown Macon, Inc.

Annual Report 2000/2001



An Open Letter from NewTown Macon's Chair, Dr. R. Kirby Godsey

This center city is on the move. A simple walk through downtown verifies the premise. NewTown Macon is a very important proponent of this progress. The preservation and redevelopment of our center city takes dedicated resources and people. Downtown Macon is coming together to provide both.

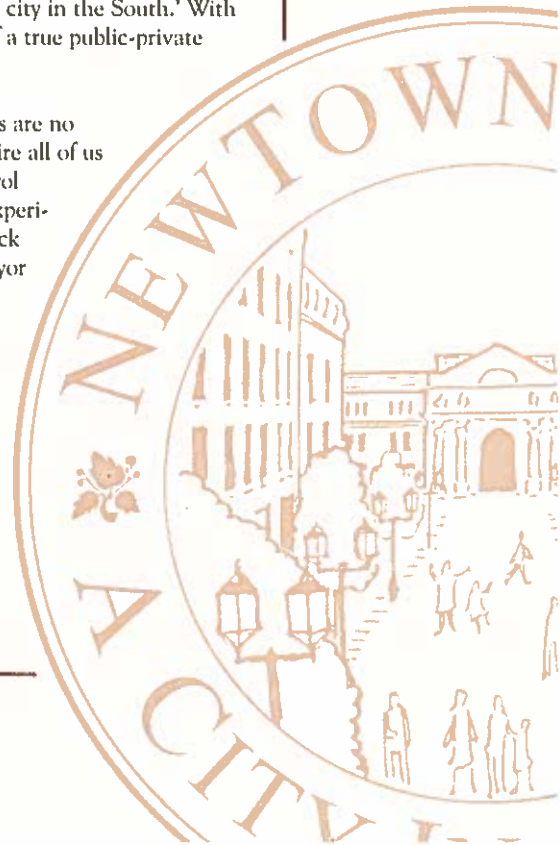
Our resources. In the spring of 1999, after three years of community involvement, NewTown Macon shared an Urban Design Plan and Economic Development Strategy for our downtown. The plan included eight initiatives designed to reweave and strengthen the urban fabric so important to our center city's growth. The plan was supported by a three-year \$36 million Community Capital Campaign. The plan and campaign are interwoven. The Urban Design Center (our non-profit development arm) has completed much of the preliminary development and is now awaiting the completion of the capital campaign with city/county matching funds and the challenge grants of the Robert W. Woodruff and Peyton Anderson foundations. Through the sacrifice and compassion of this community, our capital goal is within sight.

Our people. We do not speak flippantly about our public-private partnership. Our partnership's goal is not unanimity, but consensus. Simply put, our inclusive organization is a forum for our members to contest various ideas. There is unanimity to be found in the realization that this center city's future depends on our working together. The difficulty of consensus is not underestimated. But with our goal firmly established, and through mutual respect and the art of compromise, we can achieve for Macon, 'the most viable mid-tier center city in the South.' With the absolute necessity of the success of our mission and with the spirit of a true public-private partnership, consensus is being achieved.

Since unveiling our plans for downtown, many of our dedicated members are no longer with us. The spirit of Frank Pinkston and Bill Hutchings will inspire all of us who follow. Several founding members have moved to other cities— Carol Hudler, John Frank and John McDonald are now armed with Macon's experience to help other center cities. And from the public forum Mayor C. Jack Ellis and Chairman Tommy Olmstead now hold the places of former Mayor Jim Marshall and former County Chairman Larry Justice. Our Executive and Advisory Boards have grown, and our Investment Committee now includes both the Mayor and the Chairman. No one has suggested achieving our goals would be easy but the nature of our mission helps, for as Bill Hutchings was so fond of saying, "Downtown belongs to all of us."

On behalf of NewTown Macon, I would like to thank all our volunteers who have given of their time and resources to this cause to make NewTown Macon a successful endeavor.

Dr. R. Kirby Godsey,



Mission

NewTown Macon is dedicated to implementing the community's vision of a comprehensive, coordinated and continuous plan to revitalize downtown Macon, Georgia.

GOALS

NewTown Macon's success and the continued revitalization of Macon's urban center will be measured by effectively:

1. Sharing with the whole community the necessity and responsibility of planning and implementing initiatives that improve our quality of life.
2. Partnering with authorities and organizations in maintaining a master plan to direct coordinated efforts.
3. Preserving and protecting Macon's significant historical and cultural heritage.
4. Improving the region's economy by seeding and attracting new investment and by redeveloping the urban center's commercial, residential and public places.
5. Creating a successful environment for the community to work, live, visit, shop, worship, educate and play.
6. Telling the story of Macon's past, present and future to the local community and beyond.
7. Sustaining successful city life by coordinating the processes of urban design, real estate development, downtown management and marketing.
8. Serving the community as a resource provider and a consensus builder.

NEWTOWN MACON, INC.

NewTown Macon, Inc. is a 501(c)(3) non-profit organization, established in 1997 to advance the revitalization of downtown Macon. Today, the organization's primary focus is mobilizing capital and implementing an ambitious \$36 million downtown planning and capital improvement program. NewTown Macon's present structure resembles a community development corporation, which is consistent with its 501(c)(3) tax status and organizational by-laws. Similar to CDCs across the nation, NewTown Macon's efforts in raising funds for improvement projects, facilitating and seeding commercial and/or housing development, and rehabilitating underutilized and/or blighted real estate describe a CDC role.

NewTown Macon's broad-based membership board of directors serves its mission of developing consensus and raising funds for overhead costs, including the partnering and leveraging of resources and talents of other public and private organizations within the Macon community.

Board of Directors and Committees

Executive Board Members Virgil Adams Adams, Jordan and Treanwell Campaign Co-Chair	Charlotte E. McMillan McMillan and McMillan	Mary Donovan Mercer University	Nikki Randall State Representative	Harold Causey Eberhardt & Barry
R. Kirby Godsey President, Mercer University NewTown Macon Chair	Don Moore Wachovia Bank	Eugene C. Dunwoody Sr. Dunwoody/Reeland Architects	Ted Robinson Private Club Associates	Alan Goldman Property Owner
Robert Hatcher Georgia/President BB&T Treasurer/Campaign Co-Chair	Tommy C. Olmstead, Chairman Bibb County Commission	Henry Ficklin Macon City Council	Chris Sheridan Chris R. Sheridan & Co.	Tinsley Matthews Architect
Jo Wilbanks Georgia Power Company NewTown Macon Vice-Chair	Jimmy Patton Sun Trust Bank	Li Garcia Georgia Music Hall of Fame	Paulie Tolliver BB&T	Alvino Rosa Macon City Council
Comie Mac Darnell President NewTown Macon	Carey Pickard III Tubman African American Museum	Ed Grant Jr. RoverView Hotel, Inc.	Ocmulgee Heritage Greenway Technical Committee Chris R. Sheridan, Jr. Chris R. Sheridan and Co.	Mike Anthony Parks and Recreation
Marco Danese Damaste Holdings	Anita Ponder, President Macon City Council	J. Shirley Griffin Barnes Furs	Ben Porter Department of Natural Resources	Jim Crisp Theatre Macon
Mike Dyer Cox Communications	Ed Sell III Sell and Melton	John Hisecox Macon Housing Authority	Michael Anthony Parks and Recreation Department	Dion Moten Jones & Grubling
C. Jack Ellis, Mayor City of Macon	John Wise Crownie Plaza	Chuck Howard Urban Development Authority	Bill Causey City of Macon	Tom B. Wight Mulberry Street Investments
Jeanie Enyart The Macon Telegraph	Advisory Board Members Karla Redding Andrews Karla's Shoe Boutique	Damon King Central Georgia Health Systems	Ken Sheets Bibb County	George Bowen Bowen Brothers Clothiers
A. Don Faulk, Jr. Central Georgia Health Systems	Elaine Bolton Macon Heritage Foundation	Alice Kniezim Georgia Sports Hall of Fame	Jim David Ocmulgee National Monument	Don Faulk, Jr. Central Georgia Health Systems
Louis Holloway Bank of America	Roy Caraway Community Foundation	Tony Long A.T. Long Painting Contractors	Juanita Jordan Peyton Anderson Foundation	Dorville Danese Damaste Real Estate
Charles Jones Ocmulgee Fields	Comie Carter Carter Casket Company	David Lucas Sr. State Representative	Bill Hodges Hodges, Harbin, Newberry and Tribble, Inc.	Brenda Younis Macon City Council
Juanita Jordan The Peyton Anderson Foundation	Clip Cherry Greener Macon Chamber of Commerce	Janice Marshall Macon Bibb CVB	BID Steering Committee Tony Long Co-Chair A.T. Long Painting Contractors	Commission on Middle/Georgia Rail Ed Sell, III Chair
Don McGonik 13 WMAZ	Sid Cherry Downtown Council	John McSween Colonial Bank	Shirley Griffin Co-Chair Barnes Furs	

The Eight Initiatives

1. Urban Design—The Urban Design Center acts as the planning and development arm of the NewTown Macon membership organization while serving as a resource for planning agencies, prospective commercial investors and residential development. Professional consultation will be organized from the center. The Design Center plans to associate itself with university schools of architecture, urban planning, landscaping and liberal arts for graduate student study in our city. The costs to fund start up and the operation of such a center for three years is **\$2 million**.

2. The Ocmulgee Heritage Greenway will be a seven-mile, attractive and functional riverwalk and park system. The multi-use trail will begin with a regional park at the Old Water Works and extend through downtown to Central City Park and cross the Ocmulgee River to the Ocmulgee National Monument. A Trail Head and Interpretive Center is under development, which will effectively share with Middle Georgia the significant natural resource of the Ocmulgee River. The approximate cost for this stretch of the river walk is **\$8.5 million**.

3. The Terminal Station is one of the most architecturally significant buildings in Macon and is strategically located in the Museum District at the foot of Cherry Street. The Terminal Station is envisioned to be an economic catalyst attracting new commercial use while anticipating the return to its historic position as the hub for passenger rail as well as other modes of transportation. Funds raised to help in the redevelopment of Terminal Station are estimated to be **\$4 million**.

4. The Riverside Development site is a cornerstone in the revitalization plan. The riverfront properties extending from Spring Street to Martin Luther King, Jr. Boulevard are in the process of being assembled. NewTown Macon will organize property acquisition, relocate the public transportation authority, prepare the site with infrastructure and market the development opportunity to private development. Costs associated with seeding and developing the property are **\$10 million**.

5. Parking and Transportation—Implementation of a comprehensive and coordinated parking plan is critical to the long-term viability of downtown. Two new parking decks near the Bibb County Complex and near City Hall are part of a comprehensive parking and transportation plan. The plan includes the use of intra-city trolleys allowing convenient flow of pedestrian and vehicular traffic. Designated funds to this effort are **\$3 million**.

6. The Cherry Street Plaza—Convenient to the Georgia Music and Sports Halls of Fame, the Tubman African American Museum and Terminal Station is Cherry Street Plaza, a strategic public gathering



space. Some improvements have already been made and this initiative is designed to enhance the park with fountains, public amenities and programming. The approximate costs are **\$1 million**.

7. Landscape and Public Amenity Maintenance Endowment—A part of the Macon/Bibb County Master Plan for Open Space, streetscapes, parks and recreation, principally financed by NTM, design criteria was developed for downtown streetscapes and pocket parks. Interest from a permanent endowment will be used to provide lighting, benches, directories and landscape color programs, providing an inviting environment for the public good. The endowment fund has been designated to be **\$2.5 million**.

8. Transitional Property Acquisition Fund—Redevelopment of at-risk or declining properties that threaten or inhibit development opportunities is an important part of the comprehensive plan. The acquisition fund provides a vehicle through which such properties can be acquired, new development sought and property redeveloped. Seed funds for this initiative are **\$5 million**.

From the President

Dr. Godsey is right; downtown Macon is on the move. NewTown Macon was an important partner in our downtown's resurgence in 2001. Through the Urban Design Center, NewTown Macon has begun implementation of several initiatives and is active in the preliminary development of the remaining initiatives waiting funding from a successful capital campaign.

Recently, the Urban Design Center estimated the direct economic impact in terms of new revenues generated by the eight initiatives. This information is important to the city and county leadership's decision to invest \$10 million in revenue bonds to support the \$36 million capital campaign.

The direct economic impact of \$36 million in the eight downtown initiatives will create:

- \$74.5 million of new investment or \$7.45 for each seed dollar from the city/county bonds
- The over \$1 million in property taxes and sales taxes and other income revenues will more than cover the annual debt of the amortized bonds.

In addition to the above direct economic impact are indirect benefits from construction:

- The five bond initiatives alone will generate \$24 million in construction materials purchased.
- An annual payroll of over \$10.4 million or 371 FTE jobs
- Sales taxes on purchases over \$125,000

Additional benefits from employment:

- Three initiatives (Terminal Station, Riverside Development and the Convention Center Hotel) will generate 1,400 jobs.
- Assuming an average salary of \$28,000:
 - represents a net new payroll of \$39 million
 - assuming 30% spending on retail = \$11.7 million in regional retail purchases annually
 - assuming 20% spending downtown = \$2.3 million or enough to support 13,700 square feet of retail and generate \$24,000 in new sales taxes

Additional benefits from increased visitation:

- Assuming downtown attracts an additional 300,000 visitors annually from the initiatives (only 820 per day; baseball adds 100,000-150,000)
- Assume they spend average \$50 per day (non-lodging):
 - this is \$15 million in additional sales and services in the local economy
 - this results in \$15,000 in new sales taxes

Growth in sales tax base:

- The eight initiatives will significantly add to Macon/Bibb's retail sales and its tax base
 - total retail sales in Macon/Bibb will grow by over \$10,775,000 annually
 - State sales tax (4%) will grow by \$431,000 annually

The above preliminary estimates may change with future feasibility analysis— For illustration only.



Center City Rebound

The City of Macon, Bibb County, NewTown Macon and other downtown partners are working together to attract people and resources – businesses, jobs and residents – back to downtown Macon. NewTown Macon was founded in 1996 for just this purpose: its mission, to implement the community's vision of a comprehensive, coordinated and continuous revitalization of Macon's urban center.

Although private investment drives and sustains center city revitalization, a public-private partnership most often proves the catalyst. NewTown Macon is on schedule to direct millions in public and private dollars to seed eight redevelopment initiatives designed to improve downtown's economy and its quality of life, thereby spurring additional private investment. Two early \$3 million, \$5-to-\$1 challenge grants issued by the Peyton Anderson and Robert W. Woodruff foundations require NewTown Macon to raise \$30 million over three years from private funds, foundations, city, county, state and federal funds. The total \$36 million will be used as an economic catalyst to secure prosperity for the center city.

The City of Macon and Bibb County support the issuance of revenue bonds of \$5 million each to be issued through the Macon-Bibb County Urban Development Authority. The bonds will support initiatives that will stimulate additional investment, procure future matching funds for federal money, and/or replace present debt guarantees. This \$10 million public investment in downtown will prime the economic pump by leveraging additional public and private funds for the eight initiatives, which will increase employment, employment taxes, sales taxes and property taxes, as described on the previous page. This growth will reverse the detrimental trends in downtown while new public revenue generated from new development is used to repay the bonds.



THE EIGHT NEWTOWN MACON INITIATIVES

1. Urban Design Center
2. Ocmulgee Heritage Greenway
3. Terminal Station Redevelopment
4. Riverside Development
5. Parking and Transportation
6. Cherry Street Plaza
7. Landscape and Public Amenity Endowment
8. Transitional Property Fund

TOTALS

	City/County Revenue Bonds	Campaign Total
1. Urban Design Center	—	\$2,000,000
2. Ocmulgee Heritage Greenway	\$800,000	\$8,500,000
3. Terminal Station Redevelopment	\$1,800,000	\$4,000,000
4. Riverside Development	\$2,000,000	\$10,000,000
5. Parking and Transportation	\$1,800,000	\$3,000,000
6. Cherry Street Plaza	—	\$1,000,000
7. Landscape and Public Amenity Endowment	—	\$2,500,000
8. Transitional Property Fund	\$3,600,000	\$5,000,000
TOTALS	\$10,000,000	\$36,000,000

Our Staff

Conie Mac Darnell President	Laura Makowski Development
Jeffrey Greene Administration	Wade Wilbourn Property Research Analyst
Lynn Cass Public Relations	Tolecia Woodard Executive Assistant
Barbara Bryant Finance	

Thank you for your commitment to NewTown Macon and our center city.

Conie Mac Darnell

Yes, our 'City in a Park' is becoming the place to work, live, and play but also the place where our community comes together: city and county, black and white, blue collar, white collar, and no collar. And, isn't that what developing community is really all about?

Downtown is building momentum. Consider the following:

- 225 loft residential units permitted in last two years (in 1998 there were 26 lofts in downtown)
- New downtown restaurants opening
- Cherry Street retail growing
- Existing office being absorbed
- Historic buildings being rehabbed
- Bibb Mill property redeveloping
- Mercer University downtown investing
- Business Improvement District developing
- Medical related expanding
- City/County/State governments investing
- Transportation improving
- Visitation increasing through tourism and events

Financial Statements Year 2000/2001

STATEMENT OF FINANCIAL POSITION June 30, 2001

ASSETS		LIABILITIES	
Cash and cash equivalents	\$ 192,670	Accounts payable	\$ 87,718
Accounts receivable	116	Compensation payable	618
Prepaid expenses	3,366	Employee benefits payable	6,327
Unconditional promises to give	1,455,822	Membership fees received in advance	21,500
Funds held at Community Foundation		Other current liabilities	680,000
Big picture fund	4,795,829	TOTAL LIABILITIES	796,163
Transitional property fund	563,891		
Ocmulgee heritage greenway fund	279,149	NET ASSETS	\$ 8,119,028
Property and equipment	828,185	Unrestricted	\$ 463,891
TOTAL ASSETS	\$ 8,119,028	Designated for property acquisition	6,430,964
		Undesignated	428,010
		Temporarily restricted	
		Permanently restricted	
		TOTAL NET ASSETS	7,322,865
		TOTAL LIABILITIES & NET ASSETS	\$ 8,119,028

Unaudited

STATEMENT OF ACTIVITY June 30, 2001

REVENUES, GAINS & OTHER SUPPORT		UNRESTRICTED		RESTRICTED		TOTAL	
Contributions		\$3,426,713		\$456,684		\$3,883,397	
Capital campaign		129,444				129,444	
Other		134,502				134,502	
Membership fees		229,300				229,300	
Investment return							
Net assets released from restrictions		28,674		(28,674)			
Restrictions satisfied by payments							
TOTAL REVENUES, GAINS, & OTHER SUPPORT		3,948,633		428,010		4,376,643	
EXPENSES							
Program services		458,387				458,387	
Urban design center		28,674				28,674	
Ocmulgee heritage greenway		2,000				2,000	
Riverfront development		859				859	
Terminal station redevelopment		41,319				41,319	
Streetscapes, parking and transportation		4,297				4,297	
Cherry Street plaza							
Landscape and public amenity endowment							
Transitional property endowment							
Supporting services		168,515				168,515	
Management and general		100,797				100,797	
Fund-raising		804,848				804,848	
TOTAL EXPENSES		3,143,785		428,010		3,571,795	
CHANGE IN NET ASSETS		3,751,070		—		3,751,070	
NET ASSETS AT BEGINNING OF YEAR		\$6,894,855		\$428,010		\$7,322,865	

Unaudited

Campaign Update

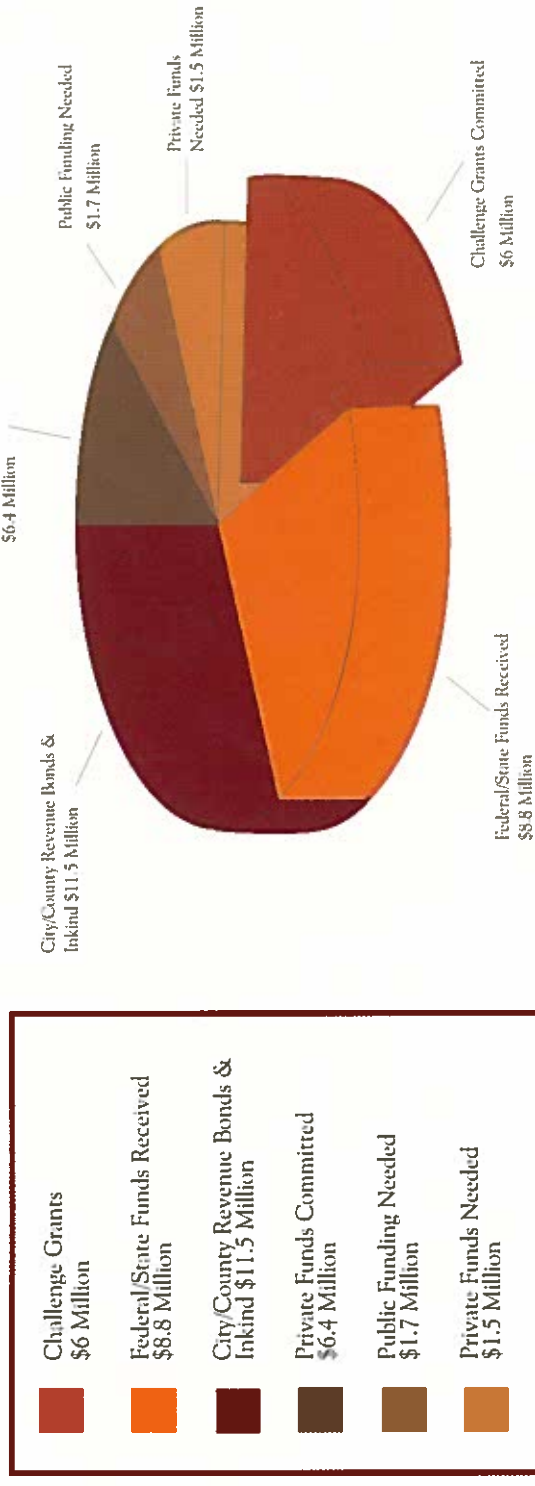
UNRESTRICTED

	FEDERAL	STATE	COUNTY	CITY	PRIVATE	TOTAL
Individuals/Foundations					5,303,376	5,303,376
Riverside Property In-Kind					350,000	350,000
Challenge Grants					6,000,000	6,000,000
					<u>11,653,376</u>	<u>11,653,376</u>
URBAN DESIGN CENTER - target goal \$2M	214,257	200,000	—	—	15,000	429,257
OCMULGEE HERITAGE				741,800	759,052	7,820,901
GREENWAY - target goal \$8.5M	2,050,000	3,408,500	861,549	1,000,000	—	2,000,000
RIVERSIDE DEVELOPMENT - target goal \$10M	—	—	1,000,000	—	—	—
TERMINAL STATION				900,000	—	4,300,000
RE-DEVELOPMENT - target goal \$4M	2,500,000	—	500,000	—	—	—
CHERRY STREET PLAZA - target goal \$1M	200,000	—	500,000	200,000	—	900,000
STREETSCAPES, PARKING, & TRANSPORTATION - target goal \$3M	200,000	—	800,000	—	—	1,830,000
LANDSCAPE & PUBLIC AMENITY - target goal \$2.5M	—	—	—	—	—	—
TRANSITIONAL PROPERTY ACQUISITION FUND - target goal \$5M	—	—	1,900,000	1,900,000	—	3,800,000
CAMPAIGN TOTALS - target goal \$36M	5,164,527	3,608,500	5,961,549	5,571,800	12,427,428	32,733,804

Private Funding Needed 1,472,572; Public Funding Needed 1,693,624; Total Funding Needed 3,166,196.

Above numbers include the \$10,000,000 pending city/county revenue bonds, the \$6,000,000 challenge grants, monies pledged, and in-kind donations.

Public-Private Campaign \$36 Million



NewTown Macon Community Challenge

In just two years, private citizens, business owners, foundation trustees and public officials have committed nearly \$27 million to revitalizing downtown Macon. Less than \$3 million in public and private funding is needed to claim the \$6 million in challenge grants.

The NewTown Macon Community Challenge is a rare opportunity to have a lasting impact on the quality of life in our entire community.

Mercer alums and Atlanta residents Tom and Kay Johnson pledged their support of NewTown Macon's public-private partnership. "We have fond memories of our days in Macon - of riding the Nancy Hanks from the Terminal Station to Atlanta, of shopping downtown, of

seeing shows at the old Bibb Theater," said Tom, who was born and raised in Macon.

Ed Grant, the past chairman of the Macon-Bibb County Industrial Authority, believes economic development is the foundation of a strong quality of life. Ed supports NewTown Macon and the capital campaign. "Opening our communication barriers beyond age, economic status and religious preferences will allow Macon's growth to be more reflective of our real community: that community of people who call Macon 'home.'"

Bert Maxwell Furniture Company has been a fixture in downtown Macon for 29 years. Mr. Maxwell supports the Business Improvement District and has also contributed

to the capital campaign. "I have seen efforts to revive our downtown come and go over the years. Never before has there been such energy, such momentum and such comprehensive planning," said Bert.

We thank these and all our contributors for sharing NewTown Macon's vision for our downtown. Tax-deductible gifts of any size will help us take the final steps in reaching our goal and leveraging the \$6 million challenge grants. All gifts to the campaign will be recognized in a permanent and prominent location downtown.

We would like to thank the following contributors who have generously supported the NewTown Macon Community Challenge. Special recognition is provided to donors at each giving level. For more information on donating to the campaign, please call Laura Makowski at 478-757-8105.

Donors

Challengers

Peyton Anderson Foundation - \$3 million challenge grant
Robert W. Woodruff Foundation - \$3 million challenge grant

Founder's Circle

Anonymous Donor
Charles H. Jones Family Foundation
James L. & John S. Knight Foundation

Benefactor's Circle

Anonymous Donor
Central Georgia Health System
BB&T
Community Foundation of Central Georgia

Patron's Circle

Blue Circle Concrete
Cherokee Brick & Tile
Coliseum Hospital
E.J. Grassmann Trust
SunTrust Bank of Middle Georgia
The Wachovia Foundation

Sponsor's Circle

Atlanta Gas Light
Bank of America
BellSouth Communications
Ben Porter/Porter Foundation
Georgia Pine Level Foundation
Georgia Power
Chris R. Sheridan
Tull Charitable Foundation

Friends - Gold Level

Anonymous
A.E. Barnes
Mary A. L. Branan Foundation
Brown & Williamson
Central Georgia River Runners
Cox Communications of Middle Georgia
Georgia Power
R. Kirby Godsey
Jay Hall Memorial Fund
Alan D. Justice
James H. Porter Foundation
Macon Power
W. John O'Shaughnessey
L.E. Schwartz & Son, Inc.
Security Bank
Ed Sell, III/Sell & Melton
Dave Zuver

Friends - Silver Level

Bert Maxwell Furniture Company
Burgess Pigment Company
Dunlap-Williamson Foundation
Eugene Cox Dunwoody, Sr./Dunwoody, Beeland Architects
Jelks, McLees & Boggs Architects
JET Foundation
Raymond H. Smith, Sr.

Friends - Bronze Level

Albert Abrams
Thomas C. & Patricia Bass
William T. Barnett
Bragg Memorial Fund
Barbara Everett Bryant
Butler Industries
Don E. Carter
Michael and Lynn Cass
Marvin Coddon
Claxton Architects
Mr. & Mrs. John D. Comer
Carolyn Crayton
Connie Mac & Cyndi Darnell
Mark & Diane Dorogy
Dennis R. Dorsey
Elizabeth Jean Enyart
Don & Merry Faulk
Roy Fickling
Gannett Foundation
Employees of GEICO
Georgia Health Foundation
Edward Grant
Peggy & Alan Harrison
Lindsay D. Holliday
Henry Lowe Aviation
Hutchings Funeral Home
India Benton Lesser Foundation
JST Foundation
Tom & Kay Johnson
Douglas H. Jones
Kathy & Terry Jones
John F. Krause
Macon Magazine
The Macon Telegraph
Laura J. Makowski
Mr. & Mrs. J. Patrick McGoldrick
Don & Betty McGouirk
Buckner & Tommie Melton
Nu-Way Weiners, Inc.
Mr. & Mrs. James B. Patton
Dave & Mary Pushman
Reichert Family Fund
Ted & Mary Robinson
Tredway Shurling
Simmons Charitable Trust
Snyder Capital Management

Dixie H. Stewart

Jerome Tift
Vineville Garden Club
Ron & Ginny Watson
Jo Slade Wilbanks
Al Williams
Willingham Sash & Door
Cordell & Marie Lundy Wynn
Robert Zwald

City Council Members

Ed DeFore
W. M. Dickey
Charles Dudley
Henry Ficklin
Willie Hill
Charles Jones
Jim Lee
Elaine Lucas
Filomena Mullis
Jimmy Patton
Anita Ponder
Alveno Ross
James Timley
Melvyn Williams
Brenda Youmans

Bibb County Commission

Tommy Olmstead, Chairman
Samuel F. Hart, Sr.
Charles Bishop
Calder Clay
Bert Bivins III

Urban Development Authority

Charles Howard, Chairman
Walter Felder
John Goolsby
Bob Lewis
Chris Sheridan
Tom Wight
Sid Cherry, Executive Director

Campaign Cabinet

Robert Hatcher - Co-chair
BB&T

Virgil Adams - Co-chair
Adams, Jordan and Treadwell

Albert J. Abrams
Macon State College

Eugene C. Dunwoody, Sr.
Dunwoody/Beeland Architects

Don Fatk, Jr.
Central Georgia Health Systems

R. Kirby Godsey
Mercer University

Charles A. Jay
Jay & Associates

Jordan O. Jelks
Jelks, McLees, Boggs Architects

Charles H. Jones
Ocmulgee Fields

Juanita Jordan
The Peyton Anderson Foundation

Alan D. Justice
Duplar Street Physicians

Damon King
Central Georgia Health Systems

Melvin I. Kruger
L.E. Schwartz & Son

J. Patrick McGoldrick
Rivoli Bank and Trust

Don McGouirk
13 WMAZ

W. John O'Shaughnessey, Jr., M.D.
Retired

Ben Porter
Porter Properties

Ed Sell III
Sell & Melton

Chris R. Sheridan
Chris R. Sheridan & Co.

F. Tredway Shurling
Shurling & Co.

Joe Timberlake
Timberlake Grocery Company

Ron Watson
United Way of Central Georgia

Jo Wilbanks
Georgia Power Company

H. Al Williams
SANCO Products Co.

Joni Woolf
Tubman African American Museum

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